

## THE ORCHARD GOLF & COUNTRY CLUB, INC. (A Nonprofit Organization) STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2020

(With Comparative Figures for 2019)

|   | 2020           | 2019           |  |
|---|----------------|----------------|--|
| ASSETS  |                |                |  |
| Current Assets                                |                |                |  |
| Cash and cash equivalents                     | P61,361,632    | P47,940,885    |  |
| Receivables                                   | 15,897,585     | 21,637,018     |  |
| Inventories                                   | 2,881,358      | 4,639,301      |  |
| Prepayments and other current assets          | 2,285,875      | 4,040,866      |  |
| Total Current Assets                          | 82,426,450     | 78,258,070     |  |
| Noncurrent Assets                             |                |                |  |
| Property and equipment - net                  | 439,489,960    | 459,485,972    |  |
| Land - at revalued amount                     | 7,304,179,100  | 6,229,224,440  |  |
| Other noncurrent assets                       | 4,565,602      | 6,212,089      |  |
| Total Noncurrent Assets                       | 7,748,234,662  | 6,694,922,501  |  |
|   | P7,830,661,112 | P6,773,180,571 |  |
|   |                |                |  |
| LIABILITIES AND EQUITY                        |                |                |  |
| Current Liabilities                           |                |                |  |
| Account payable and other current             |                |                |  |
| liabilities                                   | P55,407,050    | P66,205,699    |  |
| Contract liabilities                          | 11,849,917     | 6,688,583      |  |
| Deposits from assignees and others            | 9,587,216      |                |  |
| Total Current Liabilities                     | 76,844,183     | 84,074,847     |  |
| Noncurrent Liabilities                        |                |                |  |
| Contract liabilities - net of current portion | 3,270,118      | 3,229,718      |  |
| Deposits from assignees and others - net of   | •,=••,•••      | 0,220,110      |  |
| current portion                               | 2,700,000      | 2,125,000      |  |
| Deferred income tax liability                 | 2,153,010,150  | 1,830,523,752  |  |
| Net retirement benefits liability             | 13,682,820     | 13,354,905     |  |
| Total Noncurrent Liabilities                  | 2,172,663,088  | 1,849,233,375  |  |
| Total Liabilities                             | 2,249,507,271  | 1,933,308,222  |  |
| Members' Equity                               |                |                |  |
| Capital stock                                 | 1,083,103,341  | 1,083,103,341  |  |
| Excess of proceeds over cost from re-issuance |                |                |  |
| of shares of delinquent members               | 1,264,780      | -              |  |
| Shares of delinquent members acquired         |                |                |  |
| through auctions                              | (48,374,751)   |                |  |
| Revaluation increment on land - net           | 5,023,690,350  |                |  |
| Remeasurement on retirement benefits – net    | (15,822,038)   | (14,329,435)   |  |
| Cumulative excess of expenses over members'   | (460 707 044)  | (151 440 674)  |  |
| contributions and fees                        | (462,707,841)  |                |  |
| Total Members' Equity                         | 5,581,153,841  | 4,839,872,349  |  |
| <b>P7,830,661,112</b> P6,773,180,5            |                |                |  |



## THE ORCHARD GOLF & COUNTRY CLUB, INC.

(A Nonprofit Organization)

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2020

(With Comparative Figures for 2019 and 2018)

|                                       | 2020                      | 2019          | 2018           |
|---------------------------------------|---------------------------|---------------|----------------|
| REVENUES                              | 2020                      | 2019          | 2010           |
| Maintenance dues                      | P143,077,800              | P133,874,956  | P120,774,500   |
| Clubhouse operations:                 | 1 140,077,000             | 1 100,074,000 | 1 120,774,000  |
| Green fees                            | 51,792,494                | 91,494,212    | 82,989,697     |
| Recreational fees                     | 834,410                   | 3,889,196     | 4,769,309      |
| Transfer fees                         | 8,275,000                 | 8,407,268     | 11,030,160     |
| Concessionaire's fee                  | 4,720,496                 | 10,888,254    | 6,030,903      |
| Playing rights                        | 3,676,738                 | 2,910,757     | 2,718,943      |
| Facilities rental                     | 1,169,688                 | 4,527,999     | 5,205,022      |
| Sale of pro shop                      | 754,107                   | 1,135,351     | 804,959        |
| Other income                          | 2,611,457                 | 5,562,021     | 3,852,399      |
| TOTAL REVENUES                        | 216,912,190               | 262,690,014   | 238,175,892    |
| EXPENSES                              |                           |               |                |
| General and administrative            |                           |               |                |
| expenses                              | 230,878,078               | 289,818,349   | 256,333,706    |
| Cost of pro shop goods sold           | 519,038                   | 761,014       | 538,867        |
| TOTAL EXPENSES                        | 231,397,116               | 290,579,363   | 256,872,573    |
| OTHER INCOME (CHARGES)                |                           |               |                |
| Interest income                       | 1,076,551                 | 2,346,153     | 1,615,484      |
| Reversal of doubtful accounts         | -                         | 2,630,000     | -              |
| Other operating income - net          | 2,407,944                 | 9,790,489     | 8,895,150      |
|                                       | 3,484,495                 | 14,766,642    | 10,510,634     |
| EXCESS OF EXPENSES                    |                           |               |                |
| OVER MEMBERS'                         |                           |               |                |
| CONTRIBUTIONS AND                     |                           |               |                |
| FEES BEFORE INCOME TAX                | (11,000,431)              | (13,122,707)  | (8,186,047)    |
| PROVISION FOR INCOME TAX              | 593,736                   | 2,058,622     | 1,892,645      |
| EXCESS OF EXPENSES                    |                           |               |                |
| OVER MEMBERS'                         |                           |               |                |
| CONTRIBUTIONS AND FEES                | (11,594,167)              | (15,181,329)  | (10,078,692)   |
| OTHER COMPREHENSIVE<br>INCOME         |                           |               |                |
| Item that will not be reclassified to |                           |               |                |
| profit or loss in subsequent          |                           |               |                |
| periods                               |                           |               |                |
| Revaluation increment on land -       |                           |               |                |
| net of deferred income tax            | 752,468,262               | -             | 1,080,467,248  |
| Remeasurement losses of               | and comparise strangement |               |                |
| retirement benefit                    | (1,492,603)               | (9,549,504)   | (44,956)       |
|                                       | 750,975,659               | (9,549,504)   | 1,080,422,292  |
| TOTAL COMPREHENSIVE                   |                           |               |                |
| INCOME (LOSS)                         | P739,381,492              | (P24,730,833) | P1,070,343,600 |
| LOSS PER SHARE                        | (P3,865)                  | (P5,060)      | (P3,360)       |
|                                       |                           | . ,           |                |



## THE ORCHARD GOLF & COUNTRY CLUB, INC. (A Nonprofit Organization) STATEMENT OF CHANGES IN MEMBERS' EQUITY FOR THE YEAR ENDED DECEMBER 31, 2020 (With Comparative Figures for 2019 and 2018)

|   | Capital Stock  | Shares of Delinquent<br>Members<br>Acquired through<br>Auctions | Excess of Proceeds<br>over Cost from<br>Re-issuance of<br>Shares of Delinquent<br>Members | Revaluation<br>Increment on<br>Land – net | Remeasurement<br>on retirement<br>benefits<br>net | Cumulative Excess<br>of Expenses<br>over Members'<br>Contributions<br>and Fees | Total                         |
|---|----------------|---|---|---|---|--|-------------------------------|
| Balances at December 31, 2017   | P1,083,103,341 | (P46,125,692)   | P -   | P3,190,754,840                            | (P4,734,975)                                      | (P425,853,653)   | P3,797,143,861                |
| Excess of expenses over<br>members' contributions and<br>fees<br>Other comprehensive income<br>(loss) | -              | -   | -   | -<br>1,080,467,248                        | -<br>(44,956)                                     | (10,078,692)<br>-  | (10,078,692)<br>1,080,422,292 |
| Total comprehensive income<br>(loss)  | -              | -   | -   | 1,080,467,248                             | (44,956)  | (10,078,692)   | 1,070,343,600                 |
| Shares of delinquent members<br>acquired through auctions   | -              | 138,220   | -   | -   | -   | -  | 138,220                       |
| Balances at December 31, 2018   | 1,083,103,341  | (45,987,472)  | -   | 4,271,222,088                             | (4,779,931)                                       | (435,932,345)  | 4,867,625,681                 |
| Excess of expenses over<br>members' contributions and<br>fees<br>Other comprehensive loss             | -              | -   | -   | -   | (9,549,504)                                       | (15,181,329)   | (15,181,329)<br>(9,549,504)   |
| Total comprehensive loss  | -              | -   | -   | -   | (9,549,504)                                       | (15,181,329)   | (24,730,833)                  |
| Shares of delinquent members<br>acquired through auctions   | -              | (3,022,499)   | _   | -   | -   | -  | (3,022,499)                   |
| Balances at December 31, 2019   | P1,083,103,341 | (P49,009,971)   | -   | P4,271,222,088                            | (P14,329,435)                                     | (P451,113,674)   | P4,839,872,349                |

Forward

|   | Capital Stock  | Shares of Delinquent<br>Members<br>Acquired through<br>Auctions | Excess of Proceeds<br>over Cost from<br>Re-issuance of<br>Shares of Delinquent<br>Members | Revaluation<br>Increment on<br>Land – net | Remeasurement<br>on retirement<br>benefits<br>net | Cumulative Excess<br>of Expenses<br>over Members'<br>Contributions<br>and Fees | Total          |
|---|----------------|---|---|---|---|--|----------------|
| Balances at December 31, 2019   | P1,083,103,341 | (P49,009,971)   | Ρ-  | P4,271,222,088                            | (P14,329,435)                                     | (P451,113,674)   | P4,839,872,349 |
| Excess of expenses over<br>members' contributions and<br>fees<br>Other comprehensive income<br>(loss) | -              | -   | -   | 752,468,262                               | (1,492,603)                                       | (11,594,167)<br>-  | (11,594,167)   |
| Total comprehensive income<br>(loss)  | -              | -   | -   | 752,468,262                               | (1,492,603)                                       | (11,594,167)   | 739,381,492    |
| Excess of proceeds over cost from<br>re-issuance of shares of<br>delinquent members                   | -              | -   | 1,264,780   | -   |   | -  | 1,264,780      |
| Shares of delinquent members<br>acquired through auctions   | -              | 635,220   | -   | -   | -   | -  | 635,220        |
| Balances at December 31, 2020   | P1,083,103,341 | (P48,374,751)   | P1,264,780  | P5,023,690,350                            | (P15,822,038)                                     | (P462,707,841)   | P5,581,153,841 |



## THE ORCHARD GOLF & COUNTRY CLUB, INC. (A Nonprofit Organization) STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2020

(With Comparative Figures for 2019 and 2018)

|  | 2020          | 2019                     | 2018         |
|--|---------------|--------------------------|--------------|
| CASH FLOWS FROM                            |               |                          |              |
| OPERATING ACTIVITIES                       |               |                          |              |
| Loss before income tax                     | (P11,000,431) | (P13,122,707)            | (P8,186,047) |
| Adjustments for:                           | 40.000.045    | 40 500 000               | 40 707 000   |
| Depreciation                               | 40,063,015    | 48,528,396               | 40,727,300   |
| Retirement benefit cost<br>Interest income | 3,835,312     | 2,636,525<br>(2,346,153) | 2,842,028    |
| Loss (gain) on sale of                     | (1,076,551)   | (2,340,153)              | (1,615,484)  |
| property and equipment                     | (849,281)     | (2,073,207)              | 1,749        |
| Excess of receipts over                    | (043,201)     | (2,075,207)              | 1,743        |
| sexpenses before working                   |               |                          |              |
| capital changes                            | 30,972,064    | 33,622,854               | 33,769,546   |
| Decrease (increase) in:                    |               |                          | ,,           |
| Receivables                                | 6,594,791     | (6,849,650)              | 10,294,400   |
| Inventories                                | 1,757,943     | 2,958,867                | 2,761,857    |
| Prepayments and other                      |               | , ,                      |              |
| current assets                             | 1,754,991     | (801,752)                | (77,459)     |
| Increase (decrease) in:                    |               |                          |              |
| Accounts payable and other                 |               |                          |              |
| current liabilities                        | (10,653,737)  | 8,100,081                | (4,471,777)  |
| Deposits from assignees and                |               |                          |              |
| others                                     | (977,949)     | 5,982,276                | -            |
| Contract liabilities                       | 5,161,334     | (7,458,492)              | (6,966,888)  |
| Cash generated from                        |               |                          |              |
| operations                                 | 34,609,437    | 35,554,184               | 35,309,679   |
| Contribution made to the fund              | (5,000,000)   | (5,000,000)              | (12,500,000) |
| Interest received                          | 1,076,551     | 2,346,153                | 1,615,484    |
| Income taxes paid                          | (738,648)     | (3,310,112)              | (1,892,645)  |
| Net cash from operating                    |               |                          |              |
| activities                                 | 29,947,340    | 29,590,225               | 22,532,518   |
| CASH FLOWS FROM                            |               |                          |              |
| INVESTING ACTIVITIES                       |               |                          |              |
| Additions to property and                  |               |                          |              |
| equipment                                  | (20,073,080)  | (45,050,497)             | (31,217,452) |
| Decrease (increase) in other               | ,             |                          |              |
| noncurrent assets                          | 1,646,487     | 448,178                  | (778,601)    |
| Proceeds from sale of property             |               |                          |              |
| and equipment                              | -             | 7,342,717                | 770,308      |
| Net cash used in investing                 |               |                          |              |
| activities                                 | (18,426,593)  | (37,259,602)             | (31,225,745) |
| Forward                                    |               | •                        | -            |

Forward



|  | 2020                 | 2019                     | 2018                  |
|--|----------------------|--------------------------|-----------------------|
| CASH FLOWS FROM<br>FINANCING ACTIVITY                  |                      |                          |                       |
| Proceeds from sale of Club's<br>shares                 | P1,900,000           | P95,392                  | P138,220              |
| 3110103  | a crossolar vicencer | Contraction Contractions | en talaten menekinena |
|  | 1,900,000            | 95,392                   | 138,220               |
| INCREASE (DECREASE) IN<br>CASH AND CASH<br>EQUIVALENTS | 13,420,747           | (7,573,985)              | (8,555,007)           |
| CASH AND CASH<br>EQUIVALENTS<br>AT BEGINNING OF YEAR   | 47,940,885           | 55,514,870               | 64,069,877            |
| CASH AND CASH<br>EQUIVALENTS<br>AT END OF YEAR         | P61,361,632          | P47,940,885              | P55,514,870           |
|  |                      |                          |                       |